
Form 10-Q

SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d)
OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended March 29, 2003

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d)
OF THE SECURITIES EXCHANGE ACT OF 1934

Commission file number 0-19621

APPLIANCE RECYCLING CENTERS of AMERICA, INC.

Minnesota
(State or other jurisdiction of
incorporation or organization)

41-1454591
(I.R.S. Employer
Identification No.)

7400 Excelsior Blvd.
Minneapolis, Minnesota 55426-4517
(Address of principal executive
offices)

(952) 930-9000
(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months, and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant is an accelerated filer (as defined in Rule 12B-2 of the Exchange Act). Yes No

As of May 9, 2003, the number of shares outstanding of the registrant's no par value Common Stock was 2,343,890 shares.

APPLIANCE RECYCLING CENTERS of AMERICA, INC.

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Appliance Recycling Centers of America, Inc. and Subsidiaries
CONSOLIDATED BALANCE SHEETS

	(Unaudited) March 29, 2003	December 28, 2002
ASSETS		
Current Assets		
Cash and cash equivalents	\$ 2,055,000	\$ 2,802,000
Accounts receivable, net of allowance of \$26,000	1,749,000	1,129,000
Inventories, net of reserves of \$292,000 and \$548,000, respectively	7,744,000	8,316,000
Refundable income taxes	523,000	523,000
Deferred income taxes	490,000	490,000
Other current assets	192,000	448,000
Total current assets	<u>12,753,000</u>	<u>13,708,000</u>
Property and Equipment, at cost		
Land	2,050,000	2,050,000
Buildings and improvements	3,951,000	3,945,000
Equipment	5,044,000	4,979,000
	<u>11,045,000</u>	<u>10,974,000</u>
Less accumulated depreciation	4,880,000	4,763,000
Net property and equipment	<u>6,165,000</u>	<u>6,211,000</u>
Other Assets	303,000	320,000
Total assets	<u>\$ 19,221,000</u>	<u>\$ 20,239,000</u>
LIABILITIES AND SHAREHOLDERS' EQUITY		
Current Liabilities		
Line of credit	\$ 4,343,000	\$ 3,515,000
Current maturities of long-term obligations	226,000	259,000
Accounts payable	2,495,000	2,929,000
Accrued expenses (Note 2)	1,177,000	1,273,000
Income taxes payable	308,000	729,000
Total current liabilities	<u>8,549,000</u>	<u>8,705,000</u>
Long-Term Obligations, less current maturities	5,378,000	5,424,000
Deferred Income Tax Liabilities	373,000	373,000
Total liabilities	<u>14,300,000</u>	<u>14,502,000</u>
Shareholders' Equity		
Common stock, no par value; authorized 10,000,000 shares; issued and outstanding 2,344,000 and 2,324,000 shares, respectively	11,368,000	11,368,000
Accumulated deficit	(6,447,000)	(5,631,000)
Total shareholders' equity	<u>4,921,000</u>	<u>5,737,000</u>
Total liabilities and shareholders' equity	<u>\$ 19,221,000</u>	<u>\$ 20,239,000</u>

See Notes to Consolidated Financial Statements.

Appliance Recycling Centers of America, Inc. and Subsidiaries
CONSOLIDATED STATEMENTS OF OPERATIONS
(Unaudited)

	Three Months Ended	
	March 29, 2003	March 30, 2002
Revenues		
Retail	\$ 8,628,000	\$ 7,337,000
Recycling	1,315,000	4,100,000
Byproduct	83,000	262,000
Total revenues	<u>10,026,000</u>	<u>11,699,000</u>
Cost of Revenues	7,596,000	7,725,000
Gross profit	<u>2,430,000</u>	<u>3,974,000</u>
Selling, General and Administrative Expenses	3,508,000	3,319,000
Operating income (loss)	<u>(1,078,000)</u>	<u>655,000</u>
Other Income (Expense)		
Other income	10,000	7,000
Interest expense	(169,000)	(265,000)
Income (loss) before provision for income taxes	<u>(1,237,000)</u>	<u>397,000</u>
Provision (Benefit) for Income Taxes	(421,000)	159,000
Net income (loss)	<u>\$ (816,000)</u>	<u>\$ 238,000</u>
Basic Earnings (Loss) per Common Share	\$ (0.35)	\$ 0.10

Diluted Earnings (Loss) per Common Share	\$ (0.35)	\$ 0.07
Weighted Average Number of Common Shares Outstanding:		
Basic	2,335,000	2,311,000
Diluted	2,335,000	3,310,000

See Notes to Consolidated Financial Statements.

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Appliance Recycling Centers of America, Inc. and Subsidiaries
CONSOLIDATED STATEMENTS OF CASH FLOWS
(Unaudited)

	Three Months Ended	
	March 29, 2003	March 30, 2002
Cash Flows from Operating Activities		
Net income (loss)	\$ (816,000)	\$ 238,000
Adjustments to reconcile net income (loss) to net cash provided by (used in) operating activities:		
Depreciation and amortization	137,000	133,000
Accretion of long-term debt discount	—	12,000
Loss on sale of property and equipment	5,000	—
Changes in current assets and liabilities:		
Receivables	(620,000)	874,000
Inventories	572,000	(112,000)
Other assets	273,000	(2,000)
Accounts payable	(434,000)	761,000
Accrued expenses	(96,000)	(128,000)
Income taxes payable	(421,000)	12,000
Net cash provided by (used in) operating activities	(1,400,000)	1,788,000
Cash Flows from Investing Activities		
Purchases of property and equipment	(96,000)	(123,000)
Cash Flows from Financing Activities		
Net borrowings (payments) under line of credit	828,000	(408,000)
Payments on long-term obligations	(79,000)	(105,000)
Net cash provided by (used in) financing activities	749,000	(513,000)
Increase (decrease) in cash and cash equivalents	(747,000)	1,152,000
Cash and Cash Equivalents		
Beginning	2,802,000	506,000
Ending	\$ 2,055,000	\$ 1,658,000
Supplemental Disclosures of Cash Flow Information		
Cash payments for:		
Interest	\$ 169,000	\$ 254,000
Income taxes	—	147,000

See Notes to Consolidated Financial Statements.

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Appliance Recycling Centers of America, Inc. and Subsidiaries

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)

1. Financial Statements - In the opinion of management of the Company, the accompanying unaudited consolidated financial statements contain all adjustments (consisting of only normal, recurring accruals) necessary to present fairly the financial position of the Company and its subsidiaries as of March 29, 2003 and the results of operations and its cash flows for the three-month periods ended March 29, 2003 and March 30, 2002. The results of operations for any interim period are not necessarily indicative of the results for the year. These interim consolidated financial statements should be read in conjunction with the Company's annual consolidated financial statements and related notes in the Company's Annual Report on Form 10-K for the year ended December 28, 2002. Certain information and footnote disclosures included in the annual consolidated financial statements prepared in accordance with accounting principles generally accepted in the United States of America have been condensed or omitted.

2. Accrued Expenses
Accrued expenses were as follows:

	March 29, 2003	December 28, 2002
Compensation and benefits	\$ 829,000	\$ 813,000
Warranty expense	49,000	82,000
Other	299,000	378,000
	\$ 1,177,000	\$ 1,273,000

3. Earnings per Share

Basic per share amounts are computed, generally, by dividing net income or loss by the weighted-average number of common shares outstanding. Diluted per share amounts assume the conversion, exercise, or issuance of all potential common stock instruments unless their effect is antidilutive, thereby reducing the loss or increasing the income per common share.

Since the Company incurred a loss for the three months ended March 29, 2003, the inclusion of potential option and warrant common shares in the calculation of diluted loss per common share would have been antidilutive. Therefore, basic and diluted weighted-average shares and per share amounts are the same.

In arriving at diluted weighted-average shares and per share amounts for the three months ended March 30, 2002, options and warrants with exercise prices below

4. Recently Issued Accounting Pronouncements

In January 2003, the FASB issued Statement No. 148, *Accounting for Stock-Based Compensation – Transition and Disclosure*. This statement provides alternative methods of transition for a voluntary change to the fair value-based method of accounting for stock-based employee compensation. In addition, this statement also amends the disclosure requirements of SFAS No. 123 to require more prominent and frequent disclosures in the financial statements about the effects of stock-based compensation. The transitional guidance and annual disclosure provisions of this statement were effective for the December 28, 2002, consolidated financial statements. The interim reporting disclosure requirements are included in Note 5 to the consolidated financial statements under the caption “Stock-based compensation.” Because the Company continues to account for employee stock-based compensation under APB Opinion No. 25, Statement No. 148 had no effect on the Company’s consolidated financial statements.

In January 2003, the FASB issued Interpretation No. 45 (“FIN 45”), *Guarantor’s Accounting and Disclosure Requirements for Guarantees, Including Indirect Guarantees of Indebtedness of Others*. FIN 45 clarifies that a guarantor is required to recognize, at the inception of a guarantee, a liability for the fair value of the obligation undertaken in issuing certain guarantees. It also elaborates on the disclosures in FASB Statement No. 5, *Accounting for Contingencies*, which are to be made by a guarantor in its interim and annual financial statements about its obligations under certain guarantees that it has issued, even when the likelihood of making any payments under the guarantees is remote. The consolidated financial statements have incorporated the enhanced disclosure requirements of FIN 45, as presented in Note 5 to the consolidated financial statements under the caption “Product warranty.”

In January 2003, the FASB issued Interpretation No. 46 (“FIN 46”), *Consolidation of Variable Interest Entities*. This interpretation establishes standards for identifying a variable interest entity and for determining under what circumstances a variable interest entity should be consolidated with its primary beneficiary. Until now, a company generally has included another entity in its consolidated financial statements only if it controlled the entity through voting interests. FIN 46 changes that by requiring a variable interest entity to be consolidated by a company if that company is subject to a majority of the risk of loss from the variable interest entity’s activities or is entitled to receive a majority of the entity’s residual returns or both. The disclosure requirements of FIN 46 currently apply to the Company and the balance of the requirements will apply to the Company as of the 3rd Quarter of 2003. The Company does not believe that the adoption of this pronouncement will have a material effect on its consolidated financial statements.

5. Critical Accounting Policies

The Company’s significant accounting policies are summarized below:

Revenue recognition: The Company recognizes revenue from appliance sales in the period the appliances are sold. Revenue from appliance recycling is recognized when a unit is collected and processed. Byproduct revenue is recognized upon shipment.

The Company defers revenue under certain appliance extended warranty arrangements it services and recognizes the revenue over the related terms of the warranty contracts. On extended warranty arrangements sold by the Company but serviced by others for a fixed portion of the warranty sales price, the Company recognizes revenue for the net amount retained at the time of sale.

Shipping and handling charges to customers are included in the revenues. Shipping and handling costs incurred by the Company are included in cost of revenues.

Product warranty: The Company provides a warranty for the replacement or repair of certain defective units. The Company’s standard warranty policy requires the Company to repair or replace certain defective units at no cost to its customers. The Company estimates the costs that may be incurred under its warranty and records a liability reserve in the amount of such costs at the time product revenue is recognized. Factors that affect the Company’s warranty liability reserve for covered units include the number of units sold, historical and anticipated rates of warranty claims on these units, and the cost of these claims. The Company periodically assesses the adequacy of its recorded warranty liability reserve and adjusts the amounts as necessary.

Changes in the Company’s warranty liability reserve are as follows:

(Unaudited)	March 29, 2003	March 30, 2002
Balance, beginning	\$ 82,000	\$ 187,000
Standard accrual based on units sold	9,000	59,000
Actual costs incurred	(39,000)	(47,000)
Periodic accrual adjustments	(3,000)	(79,000)
Balance, ending	<u>\$ 49,000</u>	<u>\$ 120,000</u>

Trade receivables: Trade receivables are carried at original invoice amount less an estimate made for doubtful receivables based on a review of all outstanding amounts on a monthly basis. Management determines the allowance for doubtful accounts by regularly evaluating individual customer receivables and considering a customer’s financial condition, credit history, and current economic conditions. Trade receivables are written off when deemed uncollectible. Recoveries of trade receivables previously written off are

recorded when received. A trade receivable is considered to be past due if any portion of the receivable balance is outstanding for more than 90 days. The reserve for doubtful accounts of \$26,000 is considered by management to be adequate for any exposure to loss in the Company’s March 29, 2003 accounts receivable.

Inventories: Inventories, consisting principally of appliances, are stated at the lower of cost, first-in, first-out (FIFO), or market. The Company provides estimated reserves for the realizability of its appliance inventories, including adjustments to market, based on various factors including the age of such inventory and management’s assessment of the need for such allowances. Management looks at historical inventory agings and margin analysis in determining its reserve estimate. The Company believes the reserve of \$292,000 as of March 29, 2003 is adequate.

Property and equipment: Depreciation is computed using straight-line and accelerated methods over the following estimated useful lives:

	Years
Buildings and improvements	18 - 30
Equipment	3 - 8

The Company did not identify any items that were impaired as of March 29, 2003.

Income taxes: Deferred taxes are provided on an asset and liability method whereby deferred tax assets are recognized for deductible temporary differences and operating loss and tax credit carryforwards, and deferred tax liabilities are recognized for taxable temporary differences. Temporary differences are the differences between the reported amounts of assets and liabilities and their tax basis. Deferred tax assets are reduced by a valuation allowance when, in the opinion of management, it is more likely than not that some portion or all of the deferred tax assets will not be realized. Deferred tax assets and liabilities are adjusted for the effects of changes in tax laws and rates on the date of enactment. Realization of deferred tax assets is dependent upon sufficient future taxable income during the periods when deductible temporary differences and carryforwards are expected to be available to reduce taxable income. At March 29, 2003 a valuation allowance of \$2,998,000 has been recorded against deferred tax assets principally relating to net operating loss and tax credit carryforwards the use of which is limited under Section 382 of the Internal Revenue Code.

Stock-based compensation: The Company regularly grants options to its employees under various plans. As permitted under accounting principles generally accepted in the United States of America, these grants are accounted for following APB Opinion No. 25 and related interpretations. Accordingly, compensation cost would be recognized for those grants the exercise price of which are less than the fair market value of the stock on the date of grant. There was no compensation expense recorded for employee grants for the three months ended March 29, 2003 and March 30, 2002.

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The Company also grants options and warrants to nonemployees for goods and services and in connection with certain agreements. These grants are accounted for under FASB Statement No. 123 based on the grant date fair values.

Had compensation cost for all of the employee stock-based compensation grants and warrants issued been determined based on the fair values at the grant date consistent with the provisions of Statement No. 123, the Company's net income (loss) and net income (loss) per basic and diluted common share would have been as indicated below.

Unaudited	March 29 2003	March 30 2002
Net income (loss):		
As reported	\$ (816,000)	\$ 238,000
Deduct pro forma stock-based compensation	(10,000)	(14,000)
Pro forma	<u>\$ (826,000)</u>	<u>\$ 224,000</u>
Basic earnings (loss) per share:		
As reported	\$ (0.35)	\$ 0.10
Pro forma	\$ (0.35)	\$ 0.10
Diluted earnings (loss) per share:		
As reported	\$ (0.35)	\$ 0.07
Pro forma	\$ (0.35)	\$ 0.07

The above pro forma effects on net income (loss) and net income (loss) per basic and diluted common share are not likely to be representative of the effects on reported net income (loss) or net income (loss) per common share for future years because options vest over several years and additional awards generally are made each year.

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6. Long-Term Obligations

Long-term obligations consisted of the following:

	(Unaudited) March 29 2003	December 28, 2002
6.85% mortgage, due in monthly installments of \$15,326, including interest, due January 2013, secured by land and building	\$ 1,981,000	\$ 2,000,000
Adjustable rate mortgage based on the 30 day LIBOR rate plus 2.7%, adjusted yearly, monthly payments include interest and principal, and are based on a 20-year amortization, due October 2012, secured by land and building	3,420,000	3,452,000
Other	203,000	231,000
	<u>5,604,000</u>	5,683,000
Less current maturities	226,000	259,000
	<u>\$ 5,378,000</u>	<u>\$ 5,424,000</u>

The future annual maturities of long-term obligations are as follows:

Fiscal year	
2003	\$ 180,000
2004	216,000
2005	206,000
2006	238,000
2007	196,000
2008 and thereafter	4,568,000
	<u>\$ 5,604,000</u>

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RESULTS OF OPERATIONS

The Company generates revenues from three sources: retail, recycling and byproduct. Retail revenues are sales of appliances, warranty and service revenue and delivery fees. Recycling revenues are fees charged for the disposal of appliances. Byproduct revenues are sales of scrap metal and reclaimed chlorofluorocarbons ("CFC's") generated from processed appliances. The Company is managed as a unit and does not measure profit or loss separately for its three primary revenue sources. Therefore, the Company believes that it has one operating segment.

Total revenues for the three months ended March 29, 2003 were \$10,026,000 compared to \$11,699,000 for the three months ended March 30, 2002, a decrease of 14%.

Retail revenues accounted for approximately 86% of revenues in the first quarter of 2003. Retail revenues for the three months ended March 29, 2003 were \$8,628,000 compared to \$7,337,000 for the three months ended March 30, 2002, an increase of 18%. Same-store retail sales increased 19% (a sales comparison of six stores that were open the entire first three months of both 2003 and 2002). The increase in retail revenues was primarily due to an increase in sales of new in the box product due to additional purchases of new product and the opening of one store in the first quarter of 2003 compared to the same period in the previous year. Special buy appliances include manufacturer closeouts, factory over-runs, floor samples, returned or exchanged items and scratch and dent appliances. The Company continues to purchase appliances from Whirlpool Corporation, Maytag Corporation, GE Corporation and Frigidaire. There are no minimum purchase requirements with any of these manufacturers. The Company believes purchases from these four manufacturers will provide an adequate supply of high-quality appliances for its retail outlets; however, there is a risk that one or more of these sources could be lost.

Currently, the Company has eight retail locations. The Company opened a store in February 2003 in the Minneapolis/Saint Paul market. The Company plans to open one or two additional stores later this year in existing markets. The Company experiences seasonal fluctuations and expects retail sales to be higher in the second and third calendar quarters than in the first and fourth calendar quarters, reflecting consumer purchasing cycles.

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Recycling revenues decreased to \$1,315,000 in the three months ended March 29, 2003 from \$4,100,000 for the same period of 2002, a decrease of 68%. The decrease in recycling revenues is primarily due to an overall decrease in total recycling volumes from all the various contracts in California. The Company recycled appliances during the first quarter of 2003 under an extension of the 2002 Statewide Residential Recycling Program which is administered by Southern California Edison Company ("Edison"). Recycling services for this statewide program include customers of Edison, Pacific Gas and Electric ("PG&E") and San Diego Gas and Electric ("SDG&E"). The Company is responsible for advertising in the PG&E and SDG&E areas only. Edison is responsible for advertising in the Edison area. The Company will continue operating under the extension of the 2002 program, pending final action by Edison on the 2003 program.

Byproduct revenues decreased to \$83,000 in the three months ended March 29, 2003 from \$262,000 in the same period of 2002. The decrease was primarily due to a decrease in the volume of CFCs and scrap metal from the California recycling operations.

Gross profit as a percentage of total revenues decreased to 24.2% for the three months ended March 29, 2003 from 34.0% for the three months ended March 30, 2002. The decrease was primarily due to lower recycling revenues and proportionately higher recycling costs related to the recycling programs and a decrease in gross margin in sales of special buy appliances. Gross profit as a percentage of total revenues for future periods can be affected favorably or unfavorably by numerous factors, including the mix of retail products sold, the prices at which product is purchased from the four manufacturers, the volume of appliances recycled from the extension of the Edison contract and the price and volume of byproduct revenues. The Company believes that gross profit as a percentage of total revenues for the year will be slightly higher than the gross profit as a percentage of total revenues of the first quarter of 2003.

Selling, general and administrative expenses for the three months ended March 29, 2003 increased by \$189,000 or 5.7% from the same period in 2002. Selling expenses for the three months ended March 29, 2003 increased by \$305,000 or 16.4% from the same period in 2002. The increase in selling expenses was primarily due to the expense for opening one store during the first quarter of 2003 offset by operating two fewer stores in the first quarter of 2003 compared to the same period in the previous year. General and administrative expenses for the three months ended March 29, 2003 decreased by \$116,000 or 8.0% from the same period in 2002. The decrease in general and administrative expense was primarily due to a decrease in administrative costs as a result of an overall decrease in recycling volumes.

Interest expense was \$169,000 for the three months ended March 29, 2003 compared to \$265,000 for the same period in 2002. The decrease was due to a lower effective interest rate on outstanding debt for the three months ended March 29, 2003 than in the same period in 2002.

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The Company recorded a benefit for income taxes of \$421,000 for the three months ended March 29, 2003 compared to a provision for income taxes of \$159,000 for the three months ended March 30, 2002. This decrease was due to both a pretax loss versus pre-tax income and a lower effective tax rate for the three months ended March 29, 2003 compared to the same period in the prior year.

The Company has net operating loss carryovers and credit carryforwards of approximately \$7 million at March 29, 2003, which may be available to reduce taxable income and in turn income taxes payable in future years. However, future utilization of these loss and credit carryforwards is subject to certain significant limitations under provisions of the Internal Revenue Code including limitations subject to Section 382, which relate to a 50 percent change in control over a three-year period, and are further dependent upon the Company maintaining profitable operations. The Company believes that the issuance of Common Stock during 1999 resulted in an "ownership change" under Section 382. Accordingly, the Company's ability to use net operating loss carryforwards generated prior to February 1999 may be limited to approximately \$56,000 per year or less than \$1 million through 2018.

At March 29, 2003, the Company had recorded cumulative valuation allowances of approximately \$2,998,000 against its net deferred tax assets due to the uncertainty of their realization. The realization of deferred tax assets is dependent upon sufficient future taxable income during the periods when deductible temporary differences and carryforwards are expected to become available to reduce taxable income.

The Company recorded a net loss of \$816,000 or \$.35 per basic and diluted share for the three months ended March 29, 2003 compared to a net income of \$238,000 or \$.07 per diluted share for the same period of 2002. The decrease in the net income was due to a decrease in revenues combined with a decrease in the gross profit percentage offset by a decrease in selling, general and administrative expenses as a percentage of total revenues.

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LIQUIDITY AND CAPITAL RESOURCES

At March 29, 2003, the Company had working capital of \$4,204,000 compared to \$5,003,000 at December 28, 2002. Cash and cash equivalents decreased to \$2,055,000 at March 29, 2003 from \$2,802,000 at December 28, 2002. Net cash used in operating activities was \$1,400,000 for the three months ended March 29, 2003 compared to net cash provided by operating activities of \$1,788,000 in the same period of 2002. The cash used in operating activities for the quarter was

primarily due to a decrease in net income, accounts payable and income taxes payable and an increase in accounts receivable offset by a decrease in inventories. During the three months ended March 29, 2003, receivables increased by \$620,000 due to the extension of the California recycling contract, payables decreased by \$434,000 due to a decrease in inventory purchases and income taxes payable decreased by \$421,000 due to a pre-tax loss for the three months ended March 29, 2003.

The Company's capital expenditures for the three months ended March 29, 2003 and March 30, 2002 were approximately \$96,000 and \$123,000, respectively. The 2003 capital expenditures were primarily related to continued software development and building improvements. The 2002 capital expenditures were primarily related to leasehold improvements for the retail store opened in March 2002.

As of March 29, 2003, the Company had a \$10.0 million line of credit with a lender. The interest rate on the line as of March 29, 2003 was 5.5%. The amount of borrowings available under the line of credit is based on a formula using receivables and inventories. The line of credit has a stated maturity date of August 30, 2004 and provides that the lender may demand payment in full of the entire outstanding balance of the loan at any time. The line of credit is secured by substantially all the Company's assets and requires minimum monthly interest payments of \$37,500 regardless of the outstanding principal balance. The lender also has an inventory repurchase agreement with Whirlpool Corporation for purchases from Whirlpool only that secures the line of credit. The line requires that the Company meet certain financial covenants, provides payment penalties for noncompliance and prepayment, limits the amount of other debt the Company can incur, limits the amount of spending on fixed assets and limits payments of dividends. At March 29, 2003, the Company had unused borrowing capacity of \$34,000.

A summary of the Company's contractual cash obligations at March 29, 2003 is as follows:

(in thousands)	Payments due by period						
	Total	2003 2, 3, 4 Quarter	2004	2005	2006	2007	2008 and thereafter
Contractual Cash Obligations							
Long-term debt, including interest	\$ 8,971	\$ 405	\$ 506	\$ 491	\$ 451	\$ 448	\$ 6,670
Operating leases	\$ 5,628	\$ 1,291	\$ 1,551	\$ 1,478	\$ 795	\$ 405	\$ 108
Total contractual cash obligations	\$ 14,599	\$ 1,696	\$ 2,057	\$ 1,969	\$ 1,246	\$ 853	\$ 6,778

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The Company also has a commercial commitment as described below:

Other Commercial Commitment	Total Amount Committed	Outstanding at 3/29/03	Date of Expiration
Line of credit	\$ 10,000,000	\$ 4,343,000	August 30, 2004

The Company believes that its cash balance, availability under our line of credit, if needed, and anticipated cash flows from operations will be adequate to fund its cash requirements for fiscal 2003.

The Company believes, based on the anticipated revenues from the currently extended 2002 Statewide Residential Recycling program contract, anticipated sales per retail store and its anticipated gross profit, that its cash balance, anticipated funds generated from operations and its current line of credit, will be sufficient to finance its operations and capital expenditures through December 2003. The Company's total capital requirements for 2003 will depend on, among other things as discussed below, the recycling volumes generated from the currently extended 2002 Statewide Residential Recycling Program in 2003 and the number and size of retail stores operating during the fiscal year. Currently, the Company has three recycling centers and eight retail stores in operation. If revenues are lower than anticipated or expenses are higher than anticipated, the Company may require additional capital to finance operations. Sources of additional financing, if needed in the future, may include further debt financing or the sale of equity (common or preferred stock) or other securities. There can be no assurance that such additional sources of financing will be available or available on terms satisfactory to the Company or permitted by the Company's current lenders.

FORWARD-LOOKING STATEMENTS

Statements contained in this quarterly report regarding the Company's future operations, performance and results, and anticipated liquidity are forward-looking and therefore are subject to certain risks and uncertainties, including, but not limited to, those discussed herein. Any forward-looking information regarding the operations of the Company will be affected primarily by the Company's continued ability to purchase product from Whirlpool, Maytag, GE and Frigidaire at acceptable prices and the ability and timing of Edison to deliver units under the currently extended 2002 Statewide Residential Recycling Program contract currently pending final action by Edison, with the Company. In addition, any forward-looking information will also be affected by the ability of individual retail stores to meet planned revenue levels, the rate of sustainable growth in the number of retail stores, the speed at which individual retail stores reach profitability, costs and expenses being realized at higher than expected levels, the Company's ability to secure an adequate supply of special buy appliances for resale and the continued availability of the Company's current line of credit.

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PART I: ITEM 3 QUANTITATIVE AND QUALITATIVE DISCLOSURE ABOUT MARKET RISK

MARKET RISK AND IMPACT OF INFLATION

The Company does not believe there is any significant risk related to interest rate fluctuations on the long-term debt with fixed rates. However, there is interest rate risk on the line of credit since its interest rate floats with prime and on approximately \$3,400,000 in long-term debt entered into in September 2002 since its interest rate is based on the 30-day LIBOR rate. Also, the Company believes that inflation has not had a material impact on the results of operations for the three-month period ended March 29, 2003. However, there can be no assurance that future inflation will not have an adverse impact on the Company's operating results and financial conditions.

PART I. ITEM 4 CONTROLS AND PROCEDURES

Under the supervision and with the participation of the Company's management, including its principal executive officer and principal financial officer, the Company has evaluated the effectiveness of the design and operation of its disclosure controls and procedures within 90 days of the filing date of this quarterly report, and, based on the evaluation, its principal executive officer and principal financial officer have concluded that these controls and procedures are effective. There were no significant changes in the Company's internal controls or in other factors that could significantly affect these controls subsequent to the date of their evaluation.

Disclosure controls and procedures are the Company's controls and other procedures that are designed to ensure that information required to be disclosed by the Company in the reports that it files or submits under the Exchange Act is recorded, processed, summarized and reported, within the time periods specified in the Securities and Exchange Commission's rules and forms. Disclosure controls and procedures include, without limitation, controls and procedures designed to ensure that information required to be disclosed by the Company in the reports that it files under the Exchange Act is accumulated and communicated to its management, including its principal executive officer and principal financial officer, as appropriate to allow timely decisions regarding required disclosure.

PART II. OTHER INFORMATION

ITEM 1 - LEGAL PROCEEDINGS

The Company and its subsidiaries are involved in various legal proceedings arising in the normal course of business, none of which is expected to result in any material loss to the Company or any of its subsidiaries.

ITEM 2 - CHANGES IN SECURITIES AND USE OF PROCEEDS - NoneITEM 3 - DEFAULTS UPON SENIOR SECURITIES - NoneITEM 4 - SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS

On April 24, 2003, the Company held its Annual Meeting of Shareholders. At the meeting, Edward R. Cameron, Duane S. Carlson and Harry W. Spell were elected as directors for 2003.

ITEM 5 - OTHER INFORMATION - NoneITEM 6 - EXHIBITS AND REPORTS ON FORM 8-K

(a) Exhibits

Exhibit 99.1 – Certification Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.

(b) Reports of Form 8-K

The Company filed Form 8-K on January 14, 2003 announcing that it will open a 33,000 square foot ApplianceSmart outlet in mid-February 2003 in Champlin, Minnesota, a northern suburb of the Minneapolis/Saint Paul market.

The Company filed Form 8-K on January 24, 2003 announcing it has signed a national contract to become provider of reverse logistics for GE.

The Company filed Form 8-K on March 11, 2003 announcing its 2002 operating results.

The Company filed Form 8-K on March 18, 2003 announcing its corrected net loss for fourth quarter 2002.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Appliance Recycling Centers of America, Inc.
Registrant

Date: May 9, 2003

/s/Edward R. Cameron
Edward R. Cameron
President

Date: May 9, 2003

/s/Linda Koenig
Linda Koenig
Vice President of Finance

FORM 10-Q CEO CERTIFICATION**CERTIFICATIONS:**

I, Edward R. Cameron, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Appliance Recycling Centers of America, Inc.;
2. Based on my knowledge, this quarterly report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements are made, not misleading with respect to the period covered by this quarterly report;
3. Based on my knowledge, the financial statements, and other financial information included in this quarterly report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this quarterly report;
4. The registrant's other certifying officers and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-14 and 15d-14) for the registrant and we have:
 - (a) designed such disclosure controls and procedures to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this quarterly report is being prepared;
 - (b) evaluated the effectiveness of the registrant's disclosure controls and procedures as of a date within 90 days prior to the filing date of this quarterly report (the

- “Evaluation Date”); and
- (c) presented in this quarterly report our conclusions about the effectiveness of the disclosure controls and procedures based on our evaluation as of the Evaluation Date;
5. The registrant’s other certifying officers and I have disclosed, based on our most recent evaluation, to the registrant’s auditors and the audit committee of registrant’s board of directors (or persons performing the equivalent function):
- (a) all significant deficiencies in the design or operation of internal controls which could adversely affect the registrant’s ability to record, process, summarize and report financial data and have identified for the registrant’s auditors any material weaknesses in internal controls; and
- (b) any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant’s internal controls; and
6. The registrant’s other certifying officers and I have indicated in this quarterly report whether or not there were significant changes in internal controls or in other factors that could significantly affect internal controls subsequent to the date of our most recent evaluation, including any corrective actions with regard to significant deficiencies and material weaknesses.

Date: May 9, 2003

By: /s/Edward R. Cameron
Edward R. Cameron, President

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FORM 10-Q CFO CERTIFICATION

CERTIFICATIONS:

I, Linda Koenig, certify that:

7. I have reviewed this quarterly report on Form 10-Q of Appliance Recycling Centers of America, Inc.;
8. Based on my knowledge, this quarterly report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements are made, not misleading with respect to the period covered by this quarterly report;
9. Based on my knowledge, the financial statements, and other financial information included in this quarterly report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this quarterly report;
10. The registrant’s other certifying officers and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-14 and 15d-14) for the registrant and we have:
- (a) designed such disclosure controls and procedures to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this quarterly report is being prepared;
- (b) evaluated the effectiveness of the registrant’s disclosure controls and procedures as of a date within 90 days prior to the filing date of this quarterly report (the “Evaluation Date”); and
- (c) presented in this quarterly report our conclusions about the effectiveness of the disclosure controls and procedures based on our evaluation as of the Evaluation Date;
11. The registrant’s other certifying officers and I have disclosed, based on our most recent evaluation, to the registrant’s auditors and the audit committee of registrant’s board of directors (or persons performing the equivalent function):
- (a) all significant deficiencies in the design or operation of internal controls which could adversely affect the registrant’s ability to record, process, summarize and report financial data and have identified for the registrant’s auditors any material weaknesses in internal controls; and
- (b) any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant’s internal controls; and
12. The registrant’s other certifying officers and I have indicated in this quarterly report whether or not there were significant changes in internal controls or in other factors that could significantly affect internal controls subsequent to the date of our most recent evaluation, including any corrective actions with regard to significant deficiencies and material weaknesses.

Date: May 9, 2003

By: /s/Linda Koenig
Linda Koenig, Vice President of Finance

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CERTIFICATION PURSUANT TO 18 U.S.C. 1350 ADOPTED

PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

The undersigned hereby certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that, to their knowledge, the Quarterly Report on Form 10-Q for the quarter ended March 29, 2003 of Appliance Recycling Centers of America, Inc. (the "Company") fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934, as amended, and that the information contained in such periodic report fairly presents, in all material respects, the financial condition and results of operations of the Company as of, and for, the periods presented in such report.

Very truly yours,

Edward R. Cameron

/s/Edward R. Cameron

President

Linda Koenig

/s/Linda Koenig

Vice President of Finance

Date May 9, 2003

* A signed original of this written statement required by Section 906 has been provided to the Company and will be retained by the Company and furnished to the Securities and Exchange Commission or its staff upon request.